| Earned Value Management and Agile Software Development |
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| **Institute for Defense Analyses**<br>**4850 Mark Center Drive**<br>**Suite 6709**<br>**Alexandria, VA 22311** |
| **19-20 February 2015** |

## Day 1 - Thursday 19 February 2015

| Start | End | Item | Speaker |
|---|---|---|---|
| 08:00 | 08:30 | Arrival and Registration | Gregory Davis - Institute for Defense Analyses |
| 08:30 | 09:00 | Welcome and Introductions | Gary Bliss - Director PARCA<br>David Nicholls - Institute for Defense Analyses |
| 09:00 | 10:00 | Observations of Agile and Beyond | Don Johnson - Associate Director Cyber Acquisition OUSD AT&L |
| 10:00 | 10:15 | BREAK | |
| 10:15 | 11:15 | Agile and Earned Value Management (EVM) - Complimentary or Contradictory | Matt Kennedy - Project Officer for Defense WWTCIP Army PEO-EIS |
| 11:15 | 12:15 | EVMS Planning and Execution for Agile Projects | Jim Duffy - Raytheon |
| 12:15 | 13:30 | LUNCH | |
| 13:30 | 14:30 | Lockheed Martin Lessons Learned Applying EVMS on Agile Programs | Rob Eisenberg and Ron Terbush - Lockheed Martin |
| 14:30 | 15:30 | Key Performance Measures in a Lean Agile Environment | Tom Blackburn - Ettain Group |
| 15:30 | 15:45 | BREAK | |
| 15:45 | 16:45 | Agile EV Program Experience | Pam Walter - Leidos |
| 16:45 | 17:00 | Discussion / Closing Remarks | Kevin McKenna - PARCA EVM |
| 17:00 | | Adjourn Day 1 | |

## Day 2 - Friday 20 February 2015

| Start | End | Item | Speaker |
|---|---|---|---|
| 08:00 | 09:00 | EVM and Agile: A Match Made in Heaven | Glen Alleman - Niwot Ridge, LLC |
| 09:00 | 10:00 | Agile Planning and Tracking Metrics | Sally Elatta and Trisha Hall - Agile Transformation, Inc. |
| 10:00 | 10:15 | BREAK | |
| 10:15 | 11:15 | IBR Decisions for Agile Programs | Matthew Strain - General Dynamics |
| 11:15 | 12:30 | LUNCH | |
| 12:30 | 13:30 | Exceptional or Expected: Negative Performance Reporting on Agile Programs | Barbara Phillips - Eagle One Solutions, Inc. |
| 13:30 | 14:30 | Agile EVM: Lessons Learned | Dave Scott - KM Systems Group |
| 14:30 | 15:00 | Discussion / Closing Remarks | Gordon Kranz - PARCA EVM |
| 15:00 | | Adjourn Day 2 | |

Draft Prepared 18 February 2015